Hall Ticket Number :

Code: 5P1A21

## R-15

M.B.A. Il Semester Supplementary Examinations June 2018 Human Resource Management
Max. Marks: 60
Time: 3 Hours
Answer all five units by choosing one question from each unit ( $5 \times 12=60$ Marks )

## UNIT-I

1. What do you understand by human resource management? Explain the functions of human resource management.

## OR

2. Critically evaluate the changing roles of human resource management to meet the competitive challenges.

## UNIT-II

3. What is human resource planning? Explain the factors to be considered while planning human resources.

## OR

4. Explain the two components of job analysis with an example.

## UNIT-III

5. Elaborate different methods to evaluate the effectiveness of training and development program conducted in organization.

## OR

6. Compare any two methods of performance evaluation and justify one appropriate method for evaluating school teachers.

## UNIT-IV

7. Explain the five stages of career development process.

## OR

8. Define the term industrial relations. Discuss in detail the importance and objectives of industrial relations.

UNIT-V
9. Elucidate different individual level factors and organizational factors affecting the work-life balance of employees.

## OR

10. Talent management is a key challenge for employers. Discuss various human resource management practices followed in Information Technology sector to retain talented employees.

Hall Ticket Number :
Code: 5P1A27
M.B.A. Il Semester Supplementary Examinations June 2018

Operations Research
Max. Marks: 60
Time: 3 Hours
Answer all five units by choosing one question from each unit ( $5 \times 12=60$ Marks )

## UNIT-I

1. a) Discuss the phases of Operations Research
b) Solve $\mathrm{Min} \mathrm{Z}=12 \mathrm{X}_{1}+20 \mathrm{X}_{2}$

$$
\begin{array}{ll}
\text { S.T. } & 6 X_{1}+8 X_{2} \geq 100 \\
& 7 X_{1}+12 X_{2} \geq 120 \\
& X_{1} \geq 0, X_{2} \geq 0 \text { by Big M Method. } \\
& \text { OR }
\end{array}
$$

2. a) Write short notes on 'General methods of solving OR models'.
b) Solving the following Linear programming problem

| Maximize | $Z=5 x_{1}+2 x_{2}$ |
| :--- | :--- |
| Subject to | $2 x_{1}+7 x_{2} \leq 100$, |
|  | $3 x_{1}+8 x_{2} \leq 135$, |

and

$$
x_{1}, x_{2} \geq 0 .
$$

UNIT-II
3. a) Write steps for North-West Corner Method.
b)

|  | D1 | D2 | D3 | D4 | Supply |
| :---: | :---: | :---: | :---: | :---: | :---: |
| O1 | 1 | 2 | 1 | 4 | 30 |
| O2 | 3 | 3 | 2 | 1 | 50 |
| O3 | 4 | 2 | 5 | 9 | 20 |
| Demand | 20 | 40 | 30 | 10 |  |

Obtain the initial solution to above TP using Vogel's approximation method
OR
4. a) What is the Travelling salesman problem?
b)

|  | A | B | C | D | Supply |
| :---: | :---: | :---: | :---: | :---: | :---: |
| I | 1 | 5 | 3 | 3 | 34 |
| II | 3 | 3 | 1 | 2 | 15 |
| III | 0 | 2 | 2 | 3 | 12 |
| IV | 2 | 7 | 2 | 4 | 19 |
| Demand | 21 | 25 | 17 | 17 |  |

Obtain the initial solution to above TP using northwest corner method.
UNIT-III
5. a) Write short note on the assignment problem and its applications.
b) A company has one surplus truck of each of the cities $A, B, C, D$ and $E$ and one deficit truck in each of the cities $1,2,3,4,5$ and 6 . The distance between the cities in kilometers is shown in the matrix below. Fine the assignment of trucks from cities in surplus to cities in deficit so that the total distance covered by vehicles is minimum

|  | 1 | 2 | 3 | 4 | 5 | 6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A | 12 | 10 | 15 | 22 | 18 | 8 |
| B | 10 | 18 | 25 | 15 | 16 | 12 |
| C | 11 | 10 | 3 | 8 | 5 | 9 |
| D | 6 | 14 | 10 | 13 | 13 | 12 |
| E | 8 | 12 | 11 | 7 | 13 | 10 |

6. a) What is the unbalanced assignment problem? How is it solved by the Hungarian method?
b) Solve the following salesman problem so as to minimize the cost per cycle

7. a) Explain (i) Strategy (ii) Pay off Matrix (iii) Saddle point
b) Use dominance property to reduce the game to 2X2 game and hence find optimal strategies.

| $\begin{gathered} \text { Play } \\ \text { er } \\ \text { A } \end{gathered}$ |  | Player B |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1 | II |  | IV |
|  | I | 5 | -10 | 9 | 0 |
|  | 11 | 6 | 7 | 8 | 1 |
|  | III | 8 | 7 | 15 | 1 |
|  | IV | 3 | 4 | -1 | 4 |

8. Workers come to tool store room to receive special tools (required by them) for accomplishing a particular project assigned to them. The average time between two arrivals is 60 seconds and the arrivals are assumed to be in Poisson distribution. The average service time (of the tool room attendant) is 40 seconds. Determine
(a) average queue length
(b) average length of non-empty queues,
(c) average number of workers in system including the worker being attended.
(d) mean waiting time of an arrival average waiting time of an arrival who waits.

UNIT-V
9. a) Define terms: Activity, Event, Merge Event, Burst Event, Total float, Free float, Critical path, critical activity
b) Draw network diagram from following details.

| Activity | A | B | C | D | E | F | G | H |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Predecessor Activity | - | A | A | B | B,C | E | D,F | G | $6 M$ |

10. a) Write similarities and differences between PERT and CPM. 4M
b) A project schedule has the following characteristics. Construct the network and find the critical path and time duration of the project.

| Activity | $1-2$ | $1-4$ | $1-7$ | $2-3$ | $3-6$ | $4-5$ | $4-8$ | $5-6$ | $6-9$ | $7-8$ | $8-9$ |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Time | 2 | 2 | 1 | 4 | 1 | 5 | 8 | 4 | 3 | 3 | 5 | $8 M$ |

## M.B.A. Il Semester Supplementary Examinations June 2018

## Production and Operations Management

Max. Marks: 60
Time: 3 Hours
Answer all five units by choosing one question from each unit ( $5 \times 12=60$ Marks )

1. Explain the various types of mit-I
2. Explain the various types of manufacturing systems.
OR12M
3. Differentiate between manufacturing and services operations. ..... 12M
UNIT-II
4. Explain the various stages of Production Planning and Control. ..... 12M
OR
5. Explain the difference types of Maintenance. ..... 12M
UNIT-III
6. Explain various types of layout.12M
OR
7. Explain the various material handling principles. ..... 12M
UNIT-IV12M
OR
8. Explain method study and work measurement. ..... 12M
UNIT-V9. Explain various methods in calculating MRP.12M
OR
9. In online inspection process, one litre milk glass bottles are selected at random. The number of air bubbles (defects) observed from those bottles is given in the table. [ $\mathrm{C}=$ No.of air bubble (defects) in each bottle]. Draw a control chart for the below data.

| Bottle Number <br> (Sample Order) | Defects C | Bottle Number <br> (Sample Order) | Defects C |
| :---: | :---: | :---: | :---: |
| 1 | 4 | 11 | 3 |
| 2 | 5 | 12 | 5 |
| 3 | 7 | 13 | 4 |
| 4 | 3 | 14 | 3 |
| 5 | 3 | 15 | 4 |
| 6 | 5 | 16 | 5 |
| 7 | 6 | 17 | 3 |
| 8 | 2 | 18 | 7 |
| 9 | 4 | 19 | 6 |
| 10 | 8 | 20 | 13 |

